

# ម៉ាគីស៊ីម៉ា មីគ្រូម៉ាំញ្នេចត្ថ

**MAXIMA MIKROHERANHVATHO** 

## Annual Report 2011



**Working Together for the Development of Rural Households** 

## Vision, Mission and Strategic Objective:

#### **Our Vision**

Maxima's vision is to bring together people and businesses with the common goal of alleviating Poverty by providing both economic and social opportunities to the rural poor.

#### **Our Mission**

Our mission is to offer microfinance services to low-income individuals, groups, and small & medium enterprises (SMEs), with an emphasis on lending to poor, rural women in addition to promoting savings.

## **Strategic Objectives**

- 1) Assist rural people in gaining access to capital and helping towards the development of rural household economies.
- 2) Provide the highest quality of client service and financial products.
- Expand in breadth and scope in order to reach the maximum number of clients.
- 4) Devote itself to developing its systems and processes to ensure a transparent, sustainable, and profitable organization.
- 5) Remain committed to supporting its staff by way of offering loans for higher education and sponsoring continued training.
- 6) Grow business and increase shareholders' wealth while striving towards achieving social and economic progress.

## Financial Results & Highlights of 2011

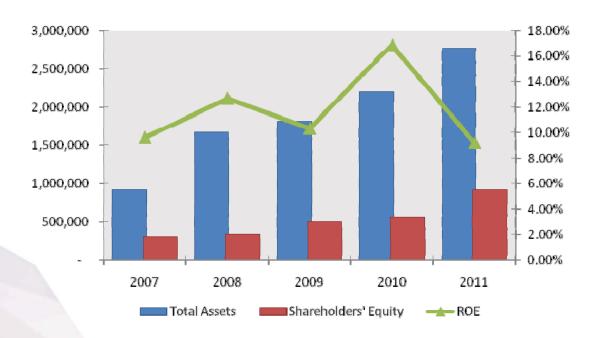
In US Dollars	31/12/11	31/12/10	31/12/09	31/12/08	31/12/07	Change
	Audited	Audited	Audited	Audited	Audited	%
Assets	2,762,682	2,195,078	1,816,546	1,665,779	920,213	25.86%
Net Loan Outstanding	2,552,227	2,044,614	1,684,057	1,372,285	805,722	24.83%
Liabilities	1,844,495	1,633,267	1,310,906	1,332,385	615,176	12.93%
Issued and Paid Up Capital	800,000	410,000	410,000	270,000	270,000	95.12%
Shareholders' Equity	918,187	561,811	50,564	333,394	305,037	63.43%
Total Income	610,126	520,914	451,128	329,277	233,098	17.13%
Profit Before Tax	110,620	124,035	71,167	52,876	36,125	-10.82%
Profit After Tax	83,830	94,673	52,358	42,292	29,366	-10.75%
Earning Per Share	1.06	2.31	1.28	1.57	1.09	-54.26%
Dividend Paid-out per Share	0.20	2.19	0.61	0.74	0.52	-90.85%

- In 2007 and 2008 dividend distribution was made 50% after deducting 5% placed into the Reserve Funds.
- 2. In 2009 dividend distribution was made 50% after deducting 5% placed into the Reserve Funds.
- In 2010 dividend distribution was made 100% after deducting 5% placed into the Reserve Funds.
   In addition, Retained Earnings will be distributed 100% to its shareholders.
- 4. In 2011 dividend distribution was made 20% after deducting 5% placed into the Reserve Funds.
- 5. Assets increased 25.86% to US\$2,762,682.
- 6. Total Loan Outstanding up to 24.83% to US\$2,552,227.
- 7. Total Liabilities increased 12.93% to US\$1,844,495.
- 8. Total Net Profit After Tax slightly decreased 10.75% equal to US\$83,830.
- 9. Total Shareholders' Equity increased 63.43% to US\$918,187.

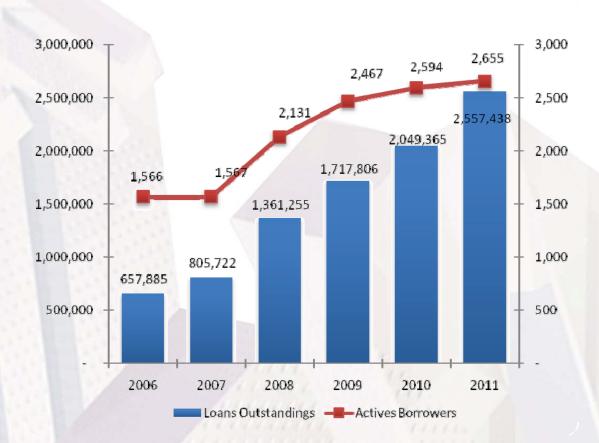
#### Maxima Achievements To Date as of 31 December 2011

No. of Offices	4	Loan Products	
Head Office	1	Active Borrowers	2,655
Branches at Districts	3	Women Borrowers (%)	65.12%
Total No. of Staff	65	Portfolio Outstanding	USD 2,557,438
Male	48		
Female	17		

### Total Assets/Shareholders' Equity VS Return On Equity



#### **Loans Outstanding VS No. of Active Borrowers**



## **CONTENTS**

	VISION, MISSION AND STRATEGIC OBJECTIVES 1
	FINANCIAL RESULTS AND HIGHLIGHT OF 2010
1-	REPORT OF THE CHAIRMAN OF THE BOARD
2-	REPORT OF THE CHIEF EXECUTIVE OFFICER
3-	MAXIMA BRIEF HISTORY10
4-	ORGANIZATIONAL CHART & GOVERNING STRUCTURE11
	CORPORATE GOVERNANCE12
	BOARD OF DIRECTORS
	EXECUTIVE MANAGEMENT15
5-	LOAN PRODUCTS AND LOAN CATEGORIES
6-	NETWORK OPERATING AREAS19
7-	REPORT OF THE BOARD OF DIRECTORS
8-	REPORT OF THE INDEPENDENT AUDITOR24
	8.1- AUDITED BALANCE SHEET AS OF DECEMBER 31, 201025
	8.2- AUDITED INCOME STATEMENT AS OF DECEMBER 31, 201026
	8.3- STATEMENT OF CHANGES IN EQUITY AS OF DECEMBER 31, 201027
	8.4- STATEMENT OF CASH FLOW AS OF DECEMBER 31, 201028
9-	Note To the Financial Statements As of December 31, 201029

## 1. REPORT OF THE CHAIRMAN OF THE BOARD

#### **ECONOMIC OUTLOOK FOR 2011**

Looking to 2011, Cambodia's economy or officially called Gross Domestic Products (GDP) grew at estimated rates of 7% compared to the 2010 figure of only 6% increased, which showed the better growth of Cambodia's economy. The experts indicated that the strong economic growth was the result of a solid macroeconomic position and a sharp increase in private investments in particular on the strong exports of goods and services as well as the increase in agriculture, garment industry and tourism. The manufacturing sector performed particularly well with garments and footwear growing 20.2% compared to the 2010 figure of 10.4% while a continuing recovery in the tourist sector, which increased 15% compared to the previous year. Although the severe flooding in late 2011, which affected the livelihoods of the rural population, as a result of the rise in milled rice exports approximately 200% the agriculture sector continuously increased by 3.3% compared with 4% in 2010.

The inflows of foreign direct investment (FDI) are forecasted to increase by 15% to nearly US\$900 million while the inflation rate actually slightly rose 4.9 % by the end 2011 compared to the previous year rate of 3.1%.

In 2011, the overall banking and microfinance industry's financial results showed robust growth across the board in terms of loan outstanding, deposits and total assets. At the end of 2011, customer deposits in the banking sector rose by 19.4% from US\$4.3 billion to US\$5.1 billion while lending customers increased significantly by 33.6% to US\$4.4 billion over the last year from US\$3.3 billion. At the end of 2011, the total banking assets increased by 22.2% amounted to US\$7.9 billion.

While, microfinance sector at the end of 2011, according to the Cambodia Microfinance Association (CMA), the report collected from 28 licensed MFIs and 2 registered MFIs and micro loans of ACLEDA Bank Plc. shown that portfolio outstanding increased 41.40% to US\$916.29 million with the number of borrowers of 1,380,332 in which 68.97% were women borrowers. In the mean time, public deposits in microfinance institutions significantly increased to 180.27% from US\$41 million with the total number of depositors of 190,023 in 2010 to US\$114.61 million with 280,538 depositors in 2011.

#### **ECONOMIC OUTLOOK FOR 2012**

Looking to 2012, there are continuously hopeful signs that the Cambodia's economy will be expected to get better. The experts predicted that Cambodia's economy in 2012 will grow at estimated rates of 7% based in particular on agriculture sector, garment industry exports, international tourism and a resurgent construction industry. Foreign direct investment (FDI) inflows are forecasted to increase by 19% to nearly US\$900 million while the inflation is expected to steadily decrease to 4.3%.

Cambodian exports to EU markets are expected to promote growth because of greater market access granted by the relaxing of the EU rules of origin, which is great for Cambodian goods to EU markets.

In overall, in 2012, the banking sector and microfinance industry are expected to grow and perform better as higher growth in loans and deposits.

The brighter prospects for the economy and the prospects for the establishment of the stock exchange in 2011 have attracted foreign investors to enter the financial sector. Therefore, in the face of this interest the National Bank of Cambodia has implemented measures to better strengthen the banking and finance system especially strengthening good governance, improving the capacity in internal control, leading and management of the institution.

#### **ACHIEVEMENTS IN 2011**

In 2011, we have pleasure of seeing and proved to be yet another further successful year in particular provided positive message on the existence of Maxima in the Cambodia microfinance market. In 2011, Maxima has been continually and widely expanded relationship with both international and national funding institutions and continue receiving capital from existing funding institutions such as LMDF (Luxembourg Microfinance and Development Fund SICAV) base in Luxembourg, Consorzio Etimos base in Italy and in particular made a good partnership with Kiva Microfund, an organization based in the United States, offers Maxima access to interest-free capital. In the mean time, there were some new local banks such as Maruhan Bank of Japan and ACLEDA Bank Plc. provided capital to Maxima to expand its operation widely.

In addition, the existing shareholders decided to increase the total registered capital of the institution from 41,000 (Forty one thousand) shares to 80,000 (eighty thousand) ordinary shares with 10 (ten) US dollar par value per share. Among those, the existing shareholders subscribed 78,330 shares equal to 97.91% and Maxima's staff subscribed 1,670 shares equal to 2.09%.

Maxima has transformed itself from private limited company to public limited company. In 2011, revenues achieved in accordance with the plan even though there was a slightly decrease in net profit after tax compared to the previous year due to the fact that the administrative expenses given the increasing rating fees in 2011 and the consulting service fee for preparing the articles of association of the institution.

In 2011, the dividends distribution was made 20% to shareholders based on fiscal year net profit after tax after 5% of net profit was placed into the Reserve Fund of the institution. The remaining balance will be transferred to retained earnings or reinvestment for the coming year.

The result of the rating report made by MicroFinanza Rating Agency of Italy shown the positive performance of the institution although there are some aspects need to be improved. In addition, Maxima Board has further improved its vision, mission and strategic goals and objectives and organizational chart of the institution and getting approval from the Annual General Meeting of the shareholders in order to reflect the actual business operations. Furthermore, the Board has indentified the additional new strategic goals in order to ensure the institution has an operating efficiency and successfully achieving its business performance in the coming years. I wish all of them to continue preparing the operating systems in order to effectively monitor and conduct internal control.

It can be seen that, Maxima has built a good relationship among our shareholders, Board of Directors, executive management team and all Maxima's staff as well as other stakeholders and has made great strives in many challenges and in nearly every aspect of our business in line with the institution's mission to providing capital to its clients and is incredibly excited to continue to get success over the previous years and in the coming years and I wish all of them to continue this excellent business culture.

Maxima has thought that to respond to the strong growth and the evolving microfinance environment in Cambodia, besides capital participation from internal shareholders gathering more funds from outside institutions will be necessary and very important to increase lending activities and expanding its microfinance business as a whole.

#### **IMPORTANT EVENTS IN 2011**

- Increase the total registered capital of the institution from 41,000 shares in 2010 to 80,000 ordinary shares equal to US\$800,000.
- Maxima has transformed itself from private limited company to public limited company.
- Has invested some shares in the Credit Bureau Company and signed to use the Credit Bureau
- System.
- Conducted financial and social rating by hiring the MicroFinanza Rating Agency of Italy and the result shown the positive performance of the institution although there are some aspects need to be improved.
- Elected the new representative of Maxima's staff in the institution.

#### SHAREHOLDERS' MEETING

The Annual General Meeting of shareholders was held on April 27, 2012 at Maxima's Headquarters. Notice of Meeting together with the Annual Report, the Meeting Agenda and the Board's recommendations were delivered to the shareholders in advance according to the Company's Articles of Association and government regulations.

#### The key matters approved were:

- The Annual Report for the year 2011.
- The audited Financial Statements for the year 2011.
- Strategic plan and objectives for 2012 and further improved its vision, mission and strategic goals and objectives and organizational chart of the Maxima
- Appointed Dr. YEAN Rithy as Independent Board member for two years manadate.
- The payment of a dividend of US\$0.20 per share representing 20% of net profit after tax of fiscal year 2011 and after automatically transferring 5% to the Reserve Funds
- The appointment of Morison Kak as the external auditor for 2012.
- Strategic plan 2012-2016

Once again it is my pleasure to thank my colleagues on the Board of Directors for their support, cooperation and contribution in 2011 and on behalf of Maxima's Board I express my appreciation to the CEO and his management team and the staff of Maxima for their outstanding efforts in additionally achieving the company outstanding growth.

In conclusion, on behalf of Maxima, I must also thank our customers, shareholders, investors, regulators and in particular the National bank of Cambodia for their continued trust and support Maxima.



**AN BUNHAK** 

Chairman

## 2. REPORT OF THE CHIEF EXECUTIVE OFFICER

We had seen that after the national economic growth had improved and getting better and better since the year 2010, Cambodia microfinance industry was significantly improved especially in 2011. We had seen that the portfolio quality was getting better and better and the portfolio at risk was significantly improved to below 1% in general and separately the portfolio at risk of Maxima was significantly improved to below 0.2 percent at the end of 2011.

Maxima has made great strives in many challenges and in nearly every aspect of our business and is incredibly excited to continue to get a good result because we had set a realistic plan and clear strategy. The positive result has been seen through revenues experienced a 17.13% in 2011 increase over the previous year, increase in loan portfolio disbursement to clients and numbers of borrowers, expansion of geographic operating areas, positive sign of loan portfolio quality and capital strength and there have been external companies who are interested in equity investment, indicate that Maxima is in robust microfinance institution and continue to widely grow.

In the 2011 fiscal year, total assets increased of 25.86% from \$2,195,078 in the end of year 2010 to \$2,762,682 in 2011 ending. During the year, the total loan disbursement was 28.03% increase to \$3,756,250 from \$2,933,900 in 2010 ending, which led to the total revenues experienced a 17.13% increase to \$610,162 in 2011 ending compares to \$520,914 over the previous year. While, the net profit after tax slightly decreased 10.75% equal to \$83,830 in 2011 ending from \$94,673 in 2010 due to the increase in administrative expenses for conducting rating and fee for preparing the new articles of association of the institution. In 2011 ending the return on equity was 9.13% and the total external borrowed funds equal to \$1,844,495.

As of year 2011 end, Maxima has been operating to serve its clients from its 4 offices, in which 2 branches and 2 office services and operations expanded to 265 villages within 15 districts in Kandal province and some suburbs of Phnom Penh, where the operations were in 7 districts, 28 communes and 98 villages in Kandal province and in 8 districts, 51 communes, 167 villages of suburbs of Phnom Penh. The total active loan portfolio equal to \$2,557,438 with 2,655 families of which, women borrowers reported 65.12%. We had seen that, during the year, the total numbers of clients who paid at the headquarter were 10%, at Kean Svay branch office were 40.42%, at Koh Oknha Tey office service were 49.46% and 70.61% paid at Takdol office service.

#### **ACHIEVEMENT IN 2010**

As of year 2011 end, there have been 33 licensed microfinance institutions (MFIs) and 24 registered MFIs (rural credit operators), ACLEDA Bank and there were newcomers entering the scense, which has become extremely competitive in Cambodia microfinance industry especially in the areas where Maxima was operating. With this strong competitive environment, Maxima had maintained its interest charges on its clients from between 1.9% and 2.8% per month. The operating expense for the year ended was down to 16.2% in 2011 from 17.2% over the year 2010 end.

Maxima's competitive advantage strategies keeping Maxima good reputation for our service through fast loan review and notification of approval, loan products meet the client's needs and there were operating office network closed to clients' communities.

Maxima strives to respond quickly and adequately to customers' needs by differentiating our products in addition to developing new ones and strengthens and expand its activities in the current operating areas as well as in new markets. During the year 2011, Maxima had set up a new service office in Takhmao district, which is closely located to the communities we serve, where clients in those communities easily and quickly pay at the office and get a special lower interest charge. To respond quickly and adequately to customers' actual needs, Maxima had established the credit line and constant amortization loan products.

Page | 8

For financial service during the year, Maxima continued providing loan products include loans to individuals, groups and small medium enterprises (SMEs) and the balloon loan with the loan term of 6 months, 12 months and 20 months. In order to qualify for a loan, potential clients are limited by their income per household member and the value of their fixed assets in the business and the number of employees in their businesses. It can be seen that during the year 2011, SMEs loans significantly grew by 56.4% while individual loans rose by 40.95% compares to those loans in 2010

We had built good collaboration among different departments in the institution and gather in a group to visit the operating areas and advertise Maxima's interest rate policy, current loan products and other required important procedures for receiving loans to clients and had built good relationship with local villages and communes authorities. Regularly and mostly at the weekend, we have been gathering in group, which include staff at accounting, credit and office staff as well as the office staff who are in charge of that areas to go to the operating areas and advertising by distributing brochure, explaining the current loan products and other required important procedures and answer all questions of clients and the prospective clients.

During the year 2011, the MIS software to monitor and control the loan data was established and launched to be used in early 2012. Although, own-developed MIS software is not yet met international standard one, it is safe and effective to be used within institution. Recently, maintenance, repairing, networking, and other related MIS software have been in good progress. In addition, we have good preparation of putting data into the system and other technical affairs as well as putting data into the Credit Bureau on time. Furthermore, we had improved the loan document procedures and integrated into the MIS software in order to easily get adequate data for managing and analyzing.

As of year 2011 end, there has been 65 full time staff including senior management team, in which 17 were women and 48 were men staff. In accordance with the cost-effective policy and ensure the operating backup system, all full time employees to be recruit must be selected from the volunteered staff. During the year 2011, Maxima had selected 13 volunteered credit officers' staff and there were 7 full time staff quit the position leading to 11.76% staff turnover. However, all work had been performed well as there were backed up by volunteered staff. During the year, Maxima there were 45 staff to attend the internal and external training courses.

Having built upon the collective experiences of management and Board of directors, who have learnt and adapted to the changing circumstances of the institution especially the evolving microfinance environment in Cambodia, Maxima has built an institution which includes unparalleled client service. This achievement could not be separated from the involvement of all stakeholders who are the main catalyst to contribute and help Maxima to achieve its mission over previous years as well as in the years to come and has strong commitment to actively contribute to the development of rural economy. The management team had been seeking the approval from the Board of directors to improve the prioritized strategic goals and objectives for 2012 as well as in the years to come in order to respond to the actual operations in particular for the establishment of the marketing department in this year 2012.

It is my greatest pleasure to express my sincere thanks to all our loyal customers, members of Board of Directors, senior management, middle management and staff, our professional advisors, volunteers in particular express my sincere thanks to the Royal Government of Cambodia and the National Bank of Cambodia who have supervised and strongly supported Cambodia microfinance to enable the industry continue to grow especially through difficult times of the global financial crisis.

I would like to take this opportunity to express my sincere admires and thanks to executive management team all of whom have impressive business experience, provide incredible leadership, and bring an outstanding combination of skills in both management and finance to our Maxima. These active involvement and support are the driving force to contribute to the development and further success of Maxima as well as is the fundamental force for rural economic development in Cambodia. I wish all of them to continue this excellent business culture. I wish you all the best for the New Year.

**UONG Kimseng** 

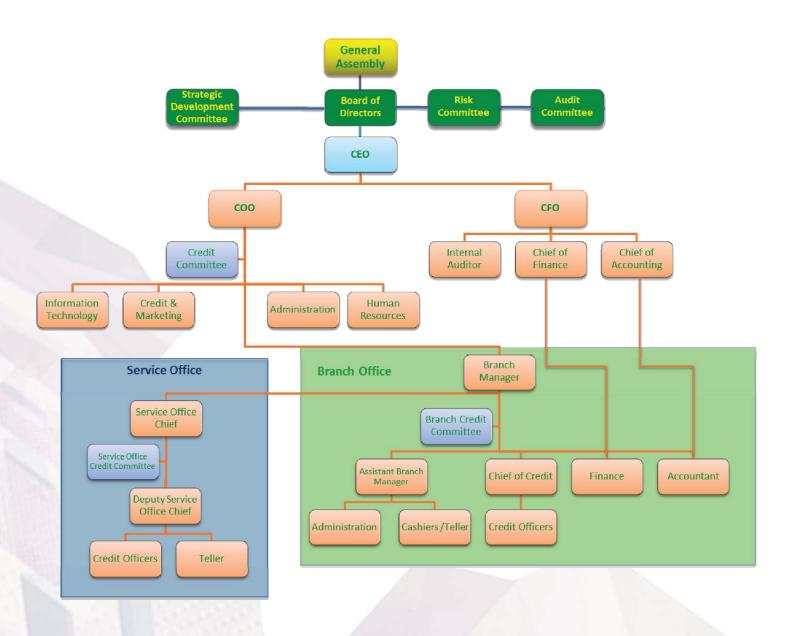
**Chief Executive Officer** 

## 3. MAXIMA BRIEF HISTORY

MAXIMA MIKROHERANHVATHO CO., LTD was founded in March 2000 by a group of friends both skilled and experienced in financial services and began its micro credit operations in Koh Dach commune, Kandal province. In December of 2001, Maxima registered with the Ministry of Interior as Maxima Organization for Household Economic Development as an NGO and also worked to expand its credit activities to many communes and districts within the Kandal province. Less than a year later in May 2002, MAXIMA registered with the National Bank of Cambodia as a microfinance institution (Registered MFI) for rural credit operator. In August 2005, Maxima obtained a full license as an MFI from the National Bank of Cambodia with the official name Maxima Mikroheranhvatho CO., LTD. In June 2008 the National Bank of Cambodia granted Maxima a permanent license to operate as an MFI in Cambodia. In January 2012, Maxima had transformed from private limited institution to public limited institution.

- **2000** Maxima was founded in March 2000 and began its first micro credit operations on June 1<sup>st</sup> 2000 in Koh Dach commune, Kandal province.
- 2001 Maxima registered in the Ministry of Interior as an NGO with the official name Maxima Organization for Household Economic Development.
- 2002 Maxima registered with the National Bank of Cambodia as a Registered MFI for rural credit operator.
- 2005 Maxima obtained a full license as an MFI from the National Bank of Cambodia with the official name Maxima Mikroheranhvatho CO., LTD. During the year, Maxima began to borrow funds from domestic and international financial institutions such as Rural Development Bank–Cambodia, ADA–Luxemburg and ETIMOS–Italy.
- 2006 Maxima Board increased Maxima benefits by adding a Staff Provident Fund and Health & Injury Insurance.
- 2007 Maxima partners with Kiva Microfund, an organization based in the USA.
- In June of 2008, the National Bank of Cambodia granted MAXIMA a permanent license to operate as an MFI. In August, Maxima opened its second branch in Kien Svay district of Kandal province.
- 2009 Maxima was awarded a certificate of recognition for being a global pioneer in the microfinance industry by participating in the Cambodia transparent pricing initiative from Microfinance Transparency Organization. Maxima was awarded a certificate for reporting on social indicators from CGAP.
- 2010 Maxima opened its second service office in Kandal Steung district of Kandal province
- 2012 Maxima had transformed from private limited institution to public limited institution and registered with the Ministry of Commerce and the National Bank of Cambodia with the official name **Maxima Mikroheranhvatho** Plc.

## 4. COMPANY ORGANIZATIONAL CHART



## **CORPORATE GOVERNANCE**

Maxima is governed on the good governance principle of clear separation of responsibilities between the Board of Directors acting collectively and answerable to the Shareholders, and an executive management team. Maxima Board of Directors led by the Chairman while the Executive Management Team led by Chief Executive Officer who has the direct day-to-day responsibility for controlling the business and operational affairs, keeping Maxima competitive and profitable.

Audit Committee and Risk Committee have been created to assist the Board in developing the policies and procedures, provide oversight and recommendations to the Board of Directors and are responsible for integrity of Maxima's financial report and effectively implement the risk management.

As of December 2011, the Executive Management of Maxima consists of Chief Executive Officer, Deputy Chief Executive Officer, Chief Operating Officer. Meanwhile, the middle management of Maxima consists of Human Resources Manager, Credit Managers, Assistant Credit Managers, Chief of Accountant, Assistant Marketing Manager, Branch Manager and Internal Auditor.

#### **SHAREHOLDERS**

Mr.	AN Bunhak	holding 33.75%
Mrs.	SRENG Sive Chheng	holding 32.50%
Mr.	UONG Kimseng	holding 18.75%
Mr.	CHET Chan Prasoeur	holding 6.25%
Mr.	PA Ponnak Rithy	holding 5.41%
Maxima	a staff	holding 2.09%
Mrs.	BUY Sivantha	holding 1.25%

## **BOARD OF DIRECTORS**



Mr. AN BUNHAK, founder and served as Vice-Chairman of Maxima since its inception in 2000 till end of 2011. After restructuring and strengthening of the company governce he has been appointed to serve as Chairman of the Board of Maxima, which he is currently holding. Prior to working at Maxima, Mr. BUNHAK served as Chief of Finance at Pacific Commercial Bank (1995-2000).

Mr. BUNHAK earned his Doctor of Business Administration (DBA) in management from Preston University, USA in 2009. He obtained a Master of Banking and Finance at Ateneo De Zambuaga University, Philippines in 2003. In 1995, Mr. BUNHAK graduated from the Faculty of Business, Cambodia and obtained Bachelor of Business Administration in 1995.



Mr. UONG KIMSENG, founder and served as Chairman/ Chief Executive Officer of Maxima since its inception in 2000 till end of 2011. After restructuring and strengthening of the company governce he has been appointed to serve as company Chief Executive Officer, which he is currently holding. Prior to his work in the private sector, Mr. Kimseng served as a Government official from 1995-2002. In February 2006, he was appointed as Advisor to the Cambodia Chamber of Commerce, a position which he still holds.

He earned his Doctor of Business Administration (DBA) in financial management from Preston University, USA in 2005. In 2001, Mr. Kimseng was granted a scholarship from the Australian Government to pursue his Master's degree at Victoria University of Technology, Australia and obtained Master of Business in 2003. In 1995, he graduated from the Faculty of Business in Cambodia and obtained Bachelor of Business Administration.



Mr. PA PONNAK RITHY, Board Member, jointed the Board of Maxima in December 2000. He is currently serving as Deputy Chief Executive Officer and in addition to the responsibility of the job of COO. From 1980 to 1995, Mr. Rithy was Deputy Chief of Credit Office of the National Bank of Cambodia in Kampot province. He was Chief of Accounting at Pacific Commercial Bank (1995-1998). From 1998 to 2000 he worked as Accounting and Administration Assistant in LWS, Kampong Speu province.

Mr. Rithy completed his degree in Accounting/Finance and Banking in Cambodia and received Bachelor of Business Administration in 1986.



Ms. SRENG SIVECHHENG, founder and jointed the Board of Maxima since the start of the Company in 2000. Ms. Sivechheng is currently serving as Chief Finance Officer. From 1995 to 2000 she worked as Chief of Remittance at Pacific Commercial Bank.

Ms. Sivechheng obtained Bachelor of Business Administration specialize in Management at the National Institute of Management, Cambodia in 2001.



Mr. CHET CHAN PRASOEU joined the Board of Maxima in December 2000. Mr. Prasoeur is currently serving as Chairman of Audit Committee of the Board of Maxima.

Mr. PRASOEUR is currently pursuing his Master's degree in Business and Law at Build Bright University. He graduated from the Faculty of Business, Cambodia and obtained a Bachelor of Business Administration in 1995.

## **EXECUTIVE MANAGEMENT**

The Executive Management function in Maxima led by the Chief Executive Officer (CEO) is concerned with the daily performance, keeping Maxima competitive and profitable. As of December 2011, the Executive Management of Maxima consists of CEO, Deputy CEO, Chief Operating Officer and Deputy Chief Operating Officer. The middle management of Maxima consists of Human Resources Manager, Credit Managers, Assistant Credit Managers, Chief of Accountant, Assistant Marketing Manager, Branch Manager and Internal Auditor.



Dr. UONG KIMSENG
Chief Executive Officer



Mr. PA PONNAK RITHY

Deputy Chief Executive Officer



Ms. SRENG SIVE CHHENG
Chief Finance Officer

## 5-LOAN PRODUCTS AND LOAN CATEGORIES

#### LOAN PRODUCTS

Maxima offers adequate loans and financial services to low-income clients and focus its efforts on those individuals living in rural areas and those who will use the capital to start a new business or expand the existing one in order to increase their household income. In 2011 Maxima remained provide loans as individuals, groups, or small and medium enterprises (SMEs) and the balloon loan with the loan term can be 6 months, 10 months, 12 months and 20 months. The loan sizes ranging from \$50 to \$27,000 and interest rate will be charged between 1.9% and 2.8% per month. During the year, Maxima had created new loan products Credit line and constant amortization in order to efficiently respond to the actual needs of the clients. In addition, Maxima will add additional products in the near future depending upon customer needs.

#### 1- Rural Individual Loans

Applying to the following all terms and conditions:

- ✓ The loan term can be 12 or 20 months with loan sizes ranging from \$50 to \$1,450, and interest rate will be charged from 2.4% to 2.8%;
- ✓ Monthly instalments of interest and principal with three months grace period for a 12 month loan period;
- ✓ Client should be a permanent residence of the area in which MAXIMA operates with family book record or Khmer ID;
- ✓ Age between 18 60 years;
- ✓ Agreement to borrow between borrower and family members;
- ✓ Have legal and profitable business or actual plan for new business, which demonstrates ability to repay the loan and interest;
- ✓ Have physical collateral or other related certificate or document.

#### 2- Rural Group Loans

All terms of individual loans apply unless otherwise stated:

- ✓ The loan term can be 12 or 20 months with loan sizes ranging from \$50 to \$950, and interest rate will be charged from 2.7% to 2.8%;.
- ✓ Group members: 2-10 members with a selected group leader.
- ✓ One borrower per household (but there must be an agreement to borrow between borrower and family members).
- ✓ Group members must take joint liability for repayment of loan.
- ✓ One of the group members must have physical collateral or other related certificate or document.
- ✓ No physical collateral will be needed if every member of the group borrows less than US\$100.

#### 3- Rural Small-Medium Loans

MAXIMA provides loan to SMEs, profitable business or actual plan for new business, which demonstrates ability to repay the loan. All terms of individual loans apply unless otherwise stated:

✓ The loan sizes ranging from \$1,500 to \$27,000 and the interest rate will be charged from 1.9% to 2.4% per month;

#### 4- Balloon Loans

MAXIMA provides loan to those clients, who need capital to expand its agricultural productions and all terms of individual loans apply unless otherwise stated:

- ✓ The loan term can be 12 months with loan sizes less than \$3,000 and the interest rate will be charged 1.9%-2.8% per month;
- ✓ Monthly interest payment and principal will be paid at the end of the loan period or during the loan term.

#### 5- Credit Line

Maxima provides loan to those clients, who request for a loan using credit line for subsequent three cycles and all terms of individual loans apply unless otherwise stated:

✓ The loan term can be 12 months and 24 months with loan sizes ranging from \$50 up to \$7,000 and the interest rate will be charged 1.9%-2.8% per month;

#### **6- Constant Amortization**

Maxima provides loan to those clients, who request for a loan with fix amount for the monthly interest payment and principal and all terms of individual loans apply unless otherwise stated:

✓ The loan term can be 12 months and 30 months with loan sizes ranging from \$50 up to \$27,000 and the interest rate will be charged 1.9%-2.8% per month;

#### LOAN CATEGORIES

MAXIMA provides loans to business categories include agriculture, trades, services, transportation and households/ families and other categories.

#### **♦** Agriculture Productions

Plantation: flower plantation, vegetables, food crops, seeds, fertilizer...

Livestock: animal husbandry, animal food, fascination...

Fisheries: fishing tools, gasoline and boat...

#### **♦ Trade & Commerce**

Purchase of produce contracts, Vendors - whole sale and retails.

Processing, making doors/ windows, production of Khmer noodles and other foods.

#### ♦ Services

Activities of laundry, hair cut, public telephone service, motor-repaired, water supply tube network, battery charging.

#### **◆** Transportation

Motor taxi, motor trailer and car taxi...

#### ♦ Household business

Handicraft and grocery at home

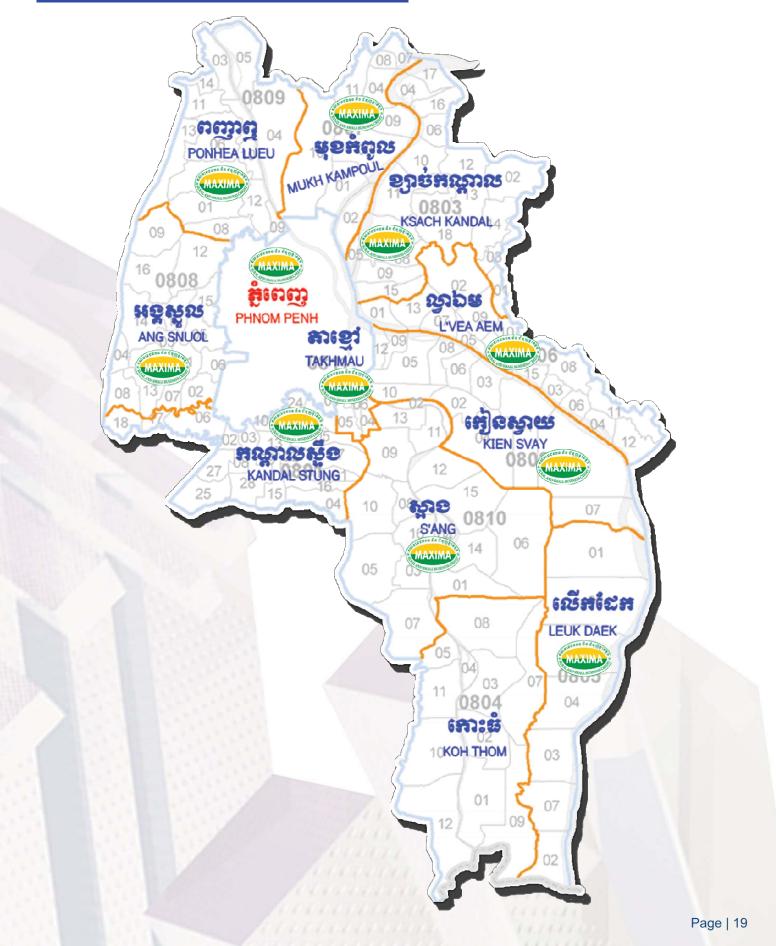
#### Family/ consumption

House repair, education and other consumption...

#### **♦** Miscellaneous

All rural small business activities other than agriculture, trade/ commerce, services and household/ family

## **6- NETWORK OPERATING AREAS**



## 7- REPORT OF THE BOARD OF DIRECTORS

The Board of Directors ("the Directors") is pleased to submit their report together with the audited financial statements of Maxima Mikroheranhvatho Co., Limited ("the Company") for the year ended 31 December 2011.

#### MAXIMA MIRKOHERANHVATHO CO., LIMITED

The Company was incorporated in the Kingdom of Cambodia on 27 July 2005 and registered with the Ministry of Commerce as a private limited liability company under register number Co-7897/05P dated 27 July 2005.

#### PRINCIPAL ACTIVITIES

The Company is principally engaged in all aspects of micro-finance business and the provision of related financial services in Cambodia.

#### RESULTS OF OPERATIONS AND DIVIDEND

The results of operations for the year ended 31 December 2011 are set out in the income statement on page 10.

During the financial year, the Board of Directors declared dividend amounting to USD 135,171 (2010: USD 38,502) after transfer of USD 4,786 (equivalent to 5% of the 2010 net profit) to the reserves in the equity.

#### STATUTORY CAPITAL

During the year 2011, the Company increased its issued and paid-up capital from USD 410,000 to USD 800,000.

#### **RESERVES AND PROVISIONS**

There were no material movements to or from reserves and provisions during the year under review.

#### **BAD AND DOUBTFUL LOANS AND ADVANCES**

Before the financial statements of the Company were drawn up, the Directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad loans and advances or making of provisions for doubtful loans and advances, and satisfied themselves that all known bad loans and advances had been written off and that adequate provisions have been made.

At the date of this report and based on the best of knowledge, the Directors are not aware of any circumstances which would render the amount written off for bad loans and advances or the amount of the provision for bad and doubtful loans and advances in the financial statements of the Company inadequate to any material extent.

#### **CURRENT ASSETS**

Before the financial statements of the Company were drawn up, the Directors took reasonable steps to ensure that any current assets, other than debts which were unlikely to be realised in the ordinary course of business at their values as shown in the accounting records of the Company, have been written down to an amount which they might be expected to realise.

At the date of this report and based on the best of knowledge, the Directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements of the Company misleading in any material respect.

#### **VALUATION METHODS**

At the date of this report and based on the best of knowledge, the Directors are not aware of any circumstances that have arisen which would render adherence to the existing method of valuation of assets and liabilities in the financial statements of the Company misleading or inappropriate in any material respect.

#### **CONTINGENT AND OTHER LIABILITIES**

At the date of this report, there is:

- a) no charge on the assets of the Company which has arisen since the end of the financial year which secures the liabilities of any other person, and
- b) no contingent liability in respect of the Company that has arisen since the end of the financial year other than in the ordinary course of its business operations.

No contingent or other liability of the Company has become enforceable, or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may have a material effect on the ability of the Company to meet its obligations as and when they become due.

#### **CHANGE OF CIRCUMSTANCES**

At the date of this report, the Directors are not aware of any circumstances, not otherwise dealt with in this report or the financial statements of the Company, which would render any amount stated in the financial statements misleading in any material respect.

#### ITEMS OF AN UNUSUAL NATURE

The results of the operations of the Company for the year ended 31 December 2011 were not, in the opinion of the Directors, materially affected by any item, transaction or event of a material and unusual nature.

There has not arisen in the interval between the end of the year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors, to substantially affect the results of the operations of the Company for the current financial year in which this report is made.

#### THE BOARD OF DIRECTORS

A Board meeting took place on 29 August 2011 whereby a new Board of Directors composed of five members was elected and appointed on 29 August 2011.

The new members of the Board of Directors holding office during the year and as at the date of this report are:

Mr. An Bun Hak Non-executive Director/Chairman

Mr. Uong Kimseng Executive Director /CEO

Ms. Sreng Sive Chheng Executive Director/CFO

Mr. Chet Chan Prasoeur Non-executive Director

Mr. Pa Ponnak Rithy Executive Director/DCEO (Staff representative)

#### **DIRECTORS' INTERESTS**

The Directors are representing the interests of shareholders of the Company during the year and at the date of this report are as follows:

Shareholder	Holding %	Number of shares of USD10 each
Mr. An Bun Hak	33.75%	270,000
Mr. Uong Kimseng	18.75%	150,000
Ms. Sreng Sive Chheng	32.50%	260,000
Mr. Chet Chan Prasoeur	6.25%	50,000
Mr. Pa Ponnak Rithy	2.09%	16,700
	93.34%	746,700

#### **DIRECTORS' BENEFITS**

During and at the end of the year, no arrangements existed, to which the Company was a party, with the object of enabling Directors of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

No Director of the Company has received or become entitled to receive any benefit by reason of a contract made by the Company with the Director or with a firm of which the Director is a member, or with a company which the Director has a material financial interest other than as disclosed in the financial statements.

#### RESPONSIBILITIES OF THE DIRECTORS IN RESPECT OF THE FINANCIAL STATEMENTS

The Directors are responsible to ensure that the financial statements are properly drawn up so as to present fairly, in all material respects, the financial position of the Company as at 31 December 2011 and of its financial performance and cash flows for the year then ended. In preparing these financial statements, the Directors are required to:

- i. adopt appropriate accounting policies which are supported by reasonable and prudent judgements and estimates and then apply them consistently;
- ii. comply with the disclosure requirements and the National Bank of Cambodia's guidelines and Cambodian Accounting Standards or, if there have been any departures in the interests of fair presentation, these have been appropriately disclosed, explained and quantified in the financial statements;
- iii. maintain adequate accounting records and an effective system of internal controls;
- iv. prepare the financial statements on a going concern basis unless it is inappropriate to assume that the Company will continue operations in the foreseeable future; and
- v. effectively control and direct the Company in all material decisions and actions affecting the operations and performance and ascertain that such have been properly reflected in the financial statements.

The Directors confirm that the Company has complied with the above requirements in preparing the financial statements.

#### APPROVAL OF THE FINANCIAL STATEMENTS

The accompanying financial statements have been drawn up so as to present fairly, in all material respects, the financial position of the Company as at 31 December 2011, and of its financial performance and cash flows for the year then ended in accordance with the National Bank of Cambodia's guidelines and Cambodian Accounting Standards, were approved by the Board of Directors.

On behalf of the Board of Directors



Mr. An Bun Hak

Chairman

Date: 20 April 2012

### 8-REPORT OF INDEPENDENT AUDITORS

## TO THE SHAREHOLDERS AND TO THE BOARD OF DIRECTORS OF MAXIMA MIKROHERANHVATHO CO., LIMITED

We have audited the accompanying financial statements of Maxima Mikroheranhvatho Co., Limited ("the Company"), which comprise the balance sheet as at 31 December 2011, and the related income statement, statement of changes in equity, and cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory notes.

#### Management's responsibility

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the National Bank of Cambodia's guidelines and Cambodian Accounting Standards. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Cambodian International Standards on Auditing ("CISA") and the requirements of the National Bank of Cambodia ("NBC"). Those principles require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the Company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the accompanying financial statements present fairly, in all material respects, of the financial position of the Company as at 31 December 2011 and of it financial performance and cash flows for the year then ended, in accordance with the National Bank of Cambodia's guidelines and Cambodian Accounting Standards.

The accompanying financial statements are prepared for jurisdiction of Cambodia and the National Bank of Cambodia's guidelines. It is not intended to present the financial position and results of operations and cash flows in accordance with accounting principles and practices generally accepted in other countries and jurisdictions other than Cambodia.

Morison Kak & Associés

Certified Public Accountants

Registered Auditors

Monson Kak & Associes \*
Charteng Accountants

Date: 20 April 2012

## **BALANCE SHEET**

As at 31 December 2011

		2011	2010	
	Note	USD	KHR'000	USD
ASSETS				
Cash in hand	4	20,238	81,741	7,455
Deposits and placements with banks	5	63,683	257,216	47,092
Statutory deposits with central bank	6	40,000	161,560	20,500
Loans and advances to customers – net	7	2,552,227	10,308,446	2,044,614
Capital investment	8	10,000	40,390	-
Property and equipment	9	25,389	102,546	30,900
Deferred tax assets	10	4,580	18,498	3,926
Other assets	11	46,565	188,076	40,591
TOTAL ASSETS		2,762,682	11,158,473	2,195,078
LIABILITIES AND CAPITAL				
LIABILITIES				
Amounts due to shareholders	12	150,000	605,850	108,000
Borrowings	13	1,583,828	6,397,081	1,422,936
Provision for income tax	14	25,286	102,130	31,298
Other liabilities	15	85,381	344,855	71,033
TOTAL LIABILITIES		1,844,495	7,449,916	1,633,267
CAPITAL AND RESERVES				
Share capital	16	800,000	3,231,200	410,000
Reserves		34,358	138,772	11,854
Retained earning		83,829	338,585	139,957
TOTAL CAPITAL AND RESERVES		918,187	3,708,557	561,811
LIABILITIES AND CAPITAL		2,762,682	11,158,473	2,195,078

Signed and authorised for release on behalf of the Board of directors



Mr. An Bun Hak

Chairman

Date: 20 April 2012

#### **INCOME STATEMENT**

For the Year Ended 31 December 2011

		2011		2010
	Note	USD	KHR'000	USD
Interest income	17	599,473	2,421,271	513,251
Interest expense	18	(100,599)	(406,319)	(81,077)
Net interest income		498,874	2,014,952	432,174
Other operating income	19	10,653	43,028	7,663
Personnel cost	20	(255,537)	(1,032,114)	(196,487)
Operating and other expenses	21	(130,051)	(525,276)	(108,622)
Depreciation expenses		(11,595)	(46,832)	(15,590)
Operating profit		112,344	453,758	119,138
Allowances for doubtful loans and advances	7	(1,724)	(6,963)	4,897
Profit before income tax		110,620	446,795	124,035
Income tax expense	22	(26,791)	(108,210)	(29,362)
Net profit for the year		83,829	338,585	94,673

Signed and authorised for release on behalf of the Board of directors



Mr. An Bun Hak

Chairman

Date: 20 April 2012

#### STATEMENT OF CHANGES IN EQUITY

For the Year Ended 31 December 2011

(KHR'000 equivalents)

	Share Capital	Reserves	Retained Earnings	Total
	USD	USD	USD	USD
Balance as at 1 January 2010	410,000	9,236	86,404	505,640
Dividend	-	-	(38,502)	(38,502)
Transfer to Reserve	-	2,618	(2,618)	-
Net profit for the year	-	-	94,673	94,673
Balance as at 31 December 2010	410,000	11,854	139,957	561,811
Balance as at 1 January 2011	410,000	11,854	139,957	561,811
Dividend	-	-	(135,171)	(135,171)
Capital increase	390,000	17,718	-	407,718
Transfer to Reserve	-	4,786	(4,786)	-
Net profit for the year	-	-	83,829	83,829
Balance as at 31 December 2011	800,000	34,358	83,829	918,187
Balance as at 31 December 2011	3,231,200	138,772	338,585	3,708,557

#### **CASHFLOW STATEMENT**

For the Year Ended 31 December 2011

		2011		2010
	Note	USD	KHR'000	USD
Cash flows from operating activities				
Net cash (used in)/from operating activities	23	(387,982)	(1,567,059)	(219,002)
Cash flows from investing activities				
Purchase of property and equipment	9	(6,083)	(24,569)	(3,978)
Capital investment	8	(10,000)	(40,390)	-
Net cash used in investing activities		(16,083)	(64,959)	(3,978)
Cash flows from financing activities				
Issued share capital		390,000	1,575,210	
Dividend paid		(135,171)	(545,956)	(27,870)
Increased in reserve		17,718	71,563	
Proceeds from borrowings		635,892	2,568,366	686,587
Repayment of borrowings		(475,000)	(1,918,525)	(415,461)
Net cash used in financing activities		433,439	1,750,658	243,256
Net changes in cash and cash equivalents		29,374	118,640	20,276
Cash and cash equivalents, beginning of the year				
Cash and cash equivalents, end of the year		54,547	220,317	34,271
Represented by:		83,921	38,957	54,547
Cash in hand				
Deposits and placements with banks	4	20,238	81,741	7,455
	5	63,683	257,216	47,092
		83,921	338,957	54,547

## 9- NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED 31 DECEMBER 2011

#### **GENERAL INFORMATION**

Maxima Mikroheranhvatho Co., Ltd ("the Company"), formerly known as Maxima Organization for Household Economic Development ("the Institution"), was incorporated in Cambodia and registered with the Ministry of Commerce on 27 July 2005 under Registration No. Co. 7897/05P. On 10 August 2005, the Company obtained the license from the National Bank of Cambodia ("NBC") to operate the micro-finance service to the economically active poor population of Cambodia. In June 2008, the NBC granted a permanent license to the Company.

The Company's vision is to bring together people and business with the common goal of alleviating poverty by providing both economic and social opportunities to the rural poor. Its mission is to offer micro-finance services to low-income individuals, groups, and small and medium enterprises ("SMEs"), with an emphasis on lending to poor and rural women in addition to promoting savings.

The Company operates the micro-finance services in its head office located in Phnom Penh and its branch located in Kandal province.

As at 31 December 2011, the Company employed 65 employees (2010: 54 employees).

The financial statements were authorised for issue by the Board of Directors on 18 April 2012.

#### 2-SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 2.1Basis of preparation

The financial statements of the Company are prepared under the historical cost convention in accordance with the guidelines issued by the NBC and Cambodian Accounting Standards ("CAS"). In applying CAS, the Company also applies the Cambodian Financial Reporting Standard ("CFRS") 7: Financial Instruments: Disclosures. This practice differs from the International Financial Reporting Standards which require that loans and receivables be carried at amortised cost using the effective interest method of any difference between the initial amount and the maturity amount, and minus any reduction for impairment or uncollectability.

The preparation of financial statements in conformity with CAS as modified by NBC guidelines requires the use of estimates and assumptions that affect the amounts reported in the financial statements as at and for the year ended and accompanying notes. The estimates have been made based on existing available information and Management's best knowledge of current event and actions; and therefore the actual results ultimately may differ from those estimates.

The accompanying financial statements are prepared for jurisdiction of Cambodia and are not intended to present the financial position and its financial performance and cash flows in accordance with generally accepted accounting principles and practice in other countries and those who are not informed about Cambodia's procedures and practices.

#### 2.2-New accounting standards and interpretations

There were no standards, amendments to existing standards and interpretations which became effective in the year ended 31 December 2011.

On 28 August 2009, the National Accounting Council announced the adoption of Cambodian International Financial Reporting Standards ("CIFRS") which are based on full International Financial Reporting Standards. Public accountable entities shall prepare their financial statements in accordance with CIFRS for accounting period beginning on or after 1 January 2012.

The following Cambodian International Accounting Standards ("CIAS") or CIFRS and amendments to existing standards, which have been published are relevant and mandatory for the Bank's accounting period beginning on or after 1 January 2012, but have not been early adopted by the Company:

CIAS 1 (Revised), 'Presentation of Financial Statements'

The revised standard prohibits the presentation of items of income and expenses (i.e., 'non-owner changes in equity') in the statement of changes in equity. All non-owner changes in equity are to be shown in a performance statement. Entities can opt to present one performance statement (i.e. statement of comprehensive income) or two statements (i.e. income statement and statement of comprehensive income). Entities which restate or reclassify comparative information are required to present a restated balance sheet as at the beginning comparative period. The revised standard also clarifies that potential settlement of a liability by issue of equity is not relevant in determining the classification of a liability as current or non-current liability.

 CIAS 16 (Amendment), 'Property, Plant and Equipment' (and consequential amendment to CIAS 7, 'Statement of Cash Flows')

The amended standard requires entities, whose ordinary activities comprise renting and subsequently selling assets, to present proceeds from sale of those assets as revenue and to transfer the carrying amount of an asset to inventories when the asset becomes held for sale. A consequential amendment to CIAS 7 requires cash flows arising from purchase, rental and sale of those assets to be classified as cash flows from operating activities.

CIAS 24 (Revised), 'Related Party Disclosures'

CIAS 24 was revised by (a) simplifying the definition of a related party, clarifying its intended meaning and eliminating inconsistencies from the definition; and (b) providing a partial exemption from the disclosure requirements for government-related entities.

CIAS 32, 'Financial Instruments: Presentation'

The objective of this standard is to establish the principles for presenting financial instruments as liabilities or equity and for offsetting financial assets and financial liabilities. It applies to the classification of financial instruments, from the perspective of the issuer, into financial assets, financial liabilities and equity instruments as well as classification of related interest, dividends, losses and gains.

CIAS 36 (Amendment), 'Impairment of Assets'

The amended standard states that where fair value less costs to sell is calculated on the basis of discounted cash flows, disclosures equivalent to those for value-in-use calculation should be made.

CIAS 39, "Financial Instruments: Recognition and Measurement"

The standard establishes principles for recognising and measuring financial assets, financial liabilities and some contracts to buy or sell non-financial items. Adoption of CIAS 39 will result in the following revisions to the accounting policies on financial instruments:

#### **Loans and advances to customers**

Loans and advances to customers are currently stated in the balance sheet at outstanding principal and interest, less any amounts written off and provision for loan losses. Under CIAS 39, loans and receivables are initially recognised at fair value - which is the cash consideration to originate or purchase the loan including any transaction costs - and subsequently measured at amortised cost using the effective interest rate method.

#### **Impairment of financial assets**

The Company currently follows the mandatory credit classification and provisioning as required by Prakas No. B7-02-186 dated 13 September 2002 issued by the Central Bank, as disclosed in note 2.8 to the financial statements. CIAS 39 requires the Company to assess at each reporting date whether there is objective evidence that a financial asset or group of financial assets is impaired, either on an individual or collective assessment basis. Impairment loss is measured as the difference between an asset's carrying amount and present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the asset's original effective interest rate. For the purposes of collective impairment assessment, assets are grouped on the basis of similar credit risk characteristics.

#### Interest income and interest expense

The Company currently recognises interest income and expense on an accrual basis at contractual rates, except where serious doubt exists as to the collectability, interest is suspended until it is realized on a cash basis. CIAS 39 requires interest income and expense for all interest-bearing financial instruments to be recognised using the effective interest method. In respect of a financial asset or a group of similar financial assets which are impaired, interest income is to be recognised at interest rate used in discounting future cash flows for purpose of measuring the impairment loss.

CIFRS 7 (Amendment), 'Financial instruments - Disclosures'

The revised standard requires enhanced disclosures in respect of fair value measurement and liquidity risk. In particular, the amendment requires disclosure of fair values by fair value measurement hierarchy as follows:

Level 1– Quoted prices (unadjusted) in active markets for identical assets or liabilities;

Level 2 – Inputs, other than quoted prices included within Level 1, that are observable for an asset or liability, either directly or indirectly; and

Level 3 – Inputs for an asset or liability that are not based on observable market data.

#### CIFRS 9, 'Financial instruments'

The standard establishes principles for financial reporting of financial assets that will present relevant and useful information to users of financial statements for their assessment of the amounts, timing and uncertainty of the entity's future cash flows. CIFRS 9 specify the bases for classification and measurement of financial assets, including some hybrid contracts. They require all financial assets to be:

(a) classified on the basis of an entity's business model for managing the financial assets and the contractual cash flow characteristics of a financial asset; (b) initially measured at fair value, plus transaction costs in the case of a financial asset not at fair value through profit or loss; and (c) subsequently measured at amortised cost or fair value based on asset classification.

Other than the standards and amendments to existing standards as set out above, the other published standards, amendments and interpretations to existing standards, which are applicable for accounting periods beginning on or after 1 January 2010, are not relevant to the Company's operations.

#### 2.3-Foreign currencies translation

#### (a) Functional and presentation currency

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the Company operates ('the functional currency').

The national currency of Cambodia is the Khmer Riel ("KHR"). However, as the Company transacts essentially in US Dollar ("USD") and maintains its books of accounts primarily in USD, the financial statements are presented in US\$, which is the Company's functional and presentation currency as it reflects the economic substance of the underlying events and circumstances of the Company.

In compliance with the requirements of the NBC, all assets, liabilities, profit and loss statement items in foreign currencies at the end of the year are converted into thousand Khmer Riel ("KHR'000") using the official exchange rate announced by the NBC at the balance sheet date, of 1 USD = 4,039 KHR (31 December 2010: KHR 4,053). The purposes of such conversions are to comply with NBC's financial statements presentation guidelines only and should not be construed as representations that the KHR amounts have been, could be, or could in the future be, converted into USD at this or any other rate of exchange.

#### (b) Transactions and balance

Assets and liabilities expressed in currencies other than USD are translated into USD at the rate of exchange quoted by the NBC at the date of the balance sheet. Income and expenses arising in foreign currencies are converted at the rate of exchange prevailing on the transaction dates. Exchange differences arising from conversion are reported on a net basis in the statement of income.

#### 2.4-Segment information

The Company operates within one business segment which is a micro-finance business operation, and within one geographical segment, the Kingdom of Cambodia.

#### 2.5-Cash and cash equivalents

Cash and cash equivalents comprise balances with original maturity of less than three months from the date of acquisition, including cash on hand, non-restricted balance with the Central Bank and balances with other banks.

#### 2.6-Statutory deposits with central bank

Statutory deposits represent cash maintained with the NBC in compliance with the Law on Banking and Financial Institutions ("LBFI") and are not available to finance the Company's day-to-day operations and hence are not considered as part of cash and cash equivalents for the purpose of the statement of cash flows.

#### 2.7-Loans and advances to customers

Loans originated by the Company by providing money directly to the borrowers at draw down are categorised as loans and advances to customers and are carried at outstanding balance and interest, less allowances for loan loss and any amount written off. Interest in suspense represents interest accrued on loan receivables that are doubtful or bad.

#### 2.8-Allowances for loan losses

Allowances for loan losses are based on the latest mandatory credit classification and provisioning guidelines required by Prakas B7-02-186 dated 13 September 2002 issued by the NBC. Allowances are made with regard to specific risks on loans individually reviewed and classified into four classes as standard, sub-standard, doubtful and loss regardless of the assets (except cash) lodged as collateral.

NBC guidelines require the following loan classification and minimum level of allowances:

Classification	Overdue	Rate of allow- ances
Standard	- Less than thirty days	0%
Substandard	- More than thirty days	10%
Doubtful	<ul><li>- 60 days and more (original term of up to one year)</li><li>- 180 days and more (original term of more than one year)</li></ul>	30%
Loss	<ul><li>- 90 days and more (original term of up to one year)</li><li>- 360 days and more (original term of more than one year)</li></ul>	100%

Exception on the above provision rate may be considered but this is conditional on the actual market value of the collateral having been deemed acceptable by the NBC on a case-by-case basis.

In accordance with NBC guidelines, overdue loans are defined as the total outstanding principal where the principal or interest is past due.

An uncollectible loan or portion of a loan classified as bad is written off when, in the judgement of the management with the approval of the Board of Directors, there is no prospect of recovery, after taking into consideration the realisable value of the collateral, if any. Loans written off are taken out of the outstanding loan portfolio and deducted from the provision for bad and doubtful loans.

Recoveries on loans previously written off are recognized as other operating income in the income statement.

#### 2.9-Property and equipment

Property and equipment are stated at historical cost less accumulated depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent expenditures are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of income during the financial year in which they are incurred.

Depreciation of property and equipment is calculated on a straight-line basis for the period from 01 Jan 2010 to 30 June 2010 and declining basis for the period from 01 July 2010 to 31 December 2010 over the estimated useful lives of assets at the following rates per annum:

Leasehold improvements	50%
Computer and IT equipment	50%
Office equipment	20% - 25%
Furniture and fixture	25%
Motor vehicle	25%

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. The recoverable amount is the higher of the asset's fair value less costs to sell and value in use.

An item of property and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Gains and losses on disposal are determined by comparing proceeds with carrying amount and are recognised in income statement.

#### 2.10-Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation or depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

Any impairment loss is charged to income statement in the period in which it arises. Reversal of impairment loss is recognised in the income statement to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation and amortisation, had no impairment loss been recognised.

#### 2.11-Borrowings

Borrowings are stated at cost.

#### 2.12-Provident fund

Provident fund is contributed by the Company and the eligible employees at the same fixed amount of US\$ 10 per month for each employee.

Provident fund is conditional and will be fully paid to the employee upon retirement age, or if the employee resigns before retirement age, they are entitled to the following portion of provident funds contributed by the Company:

Number of working years	Percentage (%) of total Provident funds provided for the employee	
Less than 3 years	Nil	
3 years and more	100%	

#### 2.13-Reserves

Based on the Memorandum and Article of Association, the Company has to transfer to this reserve fund 5% of its prior year's net profit. Such transfer shall cease when the reserve fund equals 10% of the Company's registered share capital.

#### 2.14-Interest income and expense

Interest earned on loans and advances to customers, deposits with the Central Bank and other banks are recognised on the accrual basis, except when loans and advances to customers become doubtful of collection, in which case, no interest is recognised as income.

Where an account is classified as non-performing, recognition of interest income is suspended until it is realised on a cash basis. Customer's loan accounts are classified as non-performing where repayments are in arrears for thirty days and more.

Interest expenses on borrowings are recognised on an accrual basis.

#### 2.15-Interest income and expense

Grant incomes are recognised at their fair value in income statement when received. Grant incomes are included in other operating incomes.

#### 2.16-Operating leases

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are charged to the income statement on a straight-line basis over the period of the lease.

#### 2.17-Provisions

Provisions are recognised when the Company has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligations; and a reliable estimate of the amount of the obligation can be made.

When there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

#### 2.18-Current and deferred income taxes

Income tax expense for the period comprises current and deferred tax. Tax is recognised as expenses for the period. Taxes other than on income are recorded within operating expenses.

Current tax is calculated on the basis of taxable profit using tax rates that have been enacted or substantially enacted at the balance sheet date in accordance with Cambodian Law on Taxation.

Deferred tax is provided in full, using the liability method, on temporary differences between tax bases of assets and liabilities and their carrying amounts in the financial statements. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rate enacted or substantially enacted at the balance sheet date.

A deferred tax asset is recognised only to the extent that it is more likely than not that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

#### 2.19-Related parties

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions.

Under the LBFI, the definition of related parties includes parties who hold, directly or indirectly, at least 10 percent of the capital or voting rights and includes any individual who participates in the administration, direction, management or internal control of the Company.

## **3-CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS**

Estimates and judgements are continually evaluated and based on historical experience and other factors, including expectations with regard to future events that are believed to be reasonable under the circumstances. The Company makes estimates and assumptions that affect the reported amounts of assets and liabilities concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are listed below.

## (a) <u>Impairment losses on loans and advances</u>

The Company follows the mandatory credit classification and provisioning as required by Prakas No. B7-02-186 dated 13 September 2002 on asset classification and provisioning in the banking and financial institutions issued by the NBC. The NBC requires micro-finance to classify their loans, advances and similar assets into four classes and the minimum mandatory level of provisioning is provided, depending on the classification concerned and regardless of the assets lodged as collateral. For the purpose of loan classification, the Company takes into account all risks and relevant factors which may affect the counterparties' repayment abilities.

#### (b) Income tax

Taxes are calculated on the basis of current interpretation of the tax regulations. However, these regulations are subject to periodic variation and the ultimate determination of tax expenses will be made following inspection by the Tax Authorities.

Where the final tax outcome is different from the amounts that were initially recorded, such differences will have an impact on the income tax provisions in the financial period in which such determination is made.

## **4-CASH IN HAND**

	2011		2010
	USD	KHR'000	USD
Head Office	18,047	72,892	5,780
Branch	2,191	8,849	1,675
	20,238	81,741	7,455

# **5-DEPOSITS AND PLACEMENT WITH BANKS**

	2011		2010
	USD	KHR'000	USD
Current account:			
National Bank of Cambodia	416	1,680	396
Acleda Bank Plc	1,945	7,857	100
Rural Development Bank	129	521	139
Canadia Bank Plc	503	2,032	503
Maruhan Bank	2,320	9,370	T. 45-
	5,313	21,460	1,138
Saving deposits:			
Canadia Bank	18,026	72,807	45,512
Acleda Bank	40,344	162,949	442
	58,370	235,756	45,954
	63,683	257,216	47,092

(a) Further analysis of the above deposits and placements is as follows:

	2010 2011		1	
	USD	KHR'000	USD	
(i) By maturity period				
Within one month	63,683	257,216	47,092	
(ii) By currency				
US Dollars	63,683	257,216	47,092	
(b) The above deposits earn interest at the following rates per	annum:			
		2010	2011	
	A	%	%	
Current accounts				
Saving accounts		0.50 - 0.75	0.50 - 0.75	

## 6-STATUTORY DEPOSITS WITH CENTRAL BANK

	2011	20	10
	USD	KHR'000	USD
Statutory capital deposit	40,000	161,560	20,500

Statutory deposit on capital represents a five percent interest-bearing statutory deposit on capital to comply with NBC's Prakas No.B 7-00-06 dated 11 January 2000 amended by Prakas No. B 7-06-209 dated 13 September 2006. The deposit is refundable when the Company voluntarily liquidates its activities and has no deposits liabilities.

This statutory deposit is interest bearing at ½ of the six-month period refinancing rate set by the NBC for statutory deposit maintained in Khmer Riel and 3/8 of the six-month period SIBOR rate for statutory deposit maintained in US Dollar.

# 7-LOANS AND ADVANCES TO CUSTOMERS

	2011	2010	
	USD	KHR'000	USD
Individuals	2,555,489	10,321,619	2,041,926
Group	1,950	7,876	7,440
	2,557,439	10,329,495	2,049,366
Allowances for impairment losses (*)	(5,212)	(21,049)	(4,752)
	2,552,227	10,308,446	2,044,614

# (\*) Movements on allowances for impairment losses are as follows:

	2011 2010		0	
	USD	KHR'000	USD	
At beginning of year	4,752	19,192	33,749	
(Recovery)/Addition during the year	1,724	6,963	(4,897)	
Write-off during the year	(1,264)	(5,106)	(24,100)	
At end of year	5,212	21,049	4,752	

# (a) By performance

	2011	2011 2010	
	USD	KHR'000	USD
Standard loans:			
- Secured (*)	2,552,087	10,307,879	2,044,269
- Unsecured	140	565	345
Substandard loans:			
- Secured	2,448	9,887	1,652
- Unsecured	A		
Doubtful loans:			
- Secured	419	1,692	1,840
- Unsecured	1		_
Loss loans:			
- Secured	2,345	9,472	1,260
- Unsecured	-		-
	2,557,439	10,329,495	2,049,366

# (b) By maturity period

	2011	20	10
	USD	KHR'000	USD
Up to one months	4,264	17,221	1,620
From one month to three months	23,355	94,331	10,558
From four months to one year	833,904	3,368,138	722,653
Over one years	1,695,916	6,849,805	1,314,535
	2,557,439	10,329,495	2,049,366

# (c) By security

	2011	2010	
	USD	KHR'000	USD
Secured (*)	2,557,299	10,328,930	2,049,021
Unsecured	140	565	345
	2,557,439	10,329,495	2,049,366

<sup>\*</sup> Secured loans represent loans and advances to customer that are collateralised by hard and soft title deeds. Approximately 80% of the loans are secured by soft title deeds. Soft title deed is a non-official certificate issued by the district cadastre or a letter of land ownership transfer issued by the Commune Chiefs, rather than a proper land/hard title deed registered with the Cadastral Registry Unit under the Land Laws. The validity of soft title deeds is contingent.

# (d) By currency denomination

(d) By currency denomination			
	2011	201	10
	USD	KHR'000	USD
US Dollars	2,557,439	10,329,495	2,049,366
(e) By status of residence			
	2011	2010	)
	USD	KHR'000	USD
Residents	2,557,439	10,329,495	2,049,366
(f) By relationship			
	2011	20	10
	USD	KHR'000	USD
Related parties (staff loans)	2,216	8,950	3,144
Non related parties	2,555,223	10,320,545	2,046,222
	2,557,439	10,329,495	2,049,366
(g) By economic sectors			
	2011	20	10
	USD	KHR'000	USD
Household/Family	483,445	1,952,633	755,043
Agriculture	620,632	2,506,733	459,13
Construction	267,581	1,080,760	
Transportation	647,874	2,616,764	353,11
Services	198,490	801,701	171,749
Trade and Commerce	331,901	1,340,547	306,86
Staff loans	2,216	8,950	3,14
Other categories	5,300	21,407	320
	2,557,439	10,329,495	2,049,366
(h) By exposures			
		00	10
	2011	20	10
	2011 USD	KHR'000	USD

### (i) By location

	2011		2010
	USD	KHR'000	USD
Head office	1,795,707	7,252,860	1,418,027
Branch	761,732	3,076,635	631,339
	2,557,439	10,329,495	2,049,366

## (j) By interest rate (per annum)

2011	2010
%	%
23% - 36%	24% - 36%
0 %	0 %

# **8- CAPITAL INVESTMENTY**

On 05 January 2011, the Company as a member of the Cambodia Microfinance Association (CMA) agreed to invest 4% out of 10% of CMA's capital investment in Credit Bureau (Cambodia) Co. Ltd amounting to USD 10,000 to establish the Private Credit Bureau in Cambodia in order to provide credit information among microfinance system in Cambodia. This investment was made based on the agreement among members of CMA on 03 September 2010, authorizing CMA to invest 10% (equivalent to USD 250,000) of total estimated share capital in Credit Bureau (Cambodia) Co. Ltd.

On 12 July 2011, the capital investment of USD 10,000 was fully injected by the Company into CMA to invest in the Credit Bureau (Cambodia) Co. Ltd. The Credit Bureau (Cambodia) Co. Ltd is in the process of incorporation and registration with the total capital of USD 2,500,000. This capital investment carries no interest.

# 9- PROPERTY AND EQUIPMENT

	Leasehold improvements	Office equipment	Computer & IT equipment	Furniture & fixtures	Motor Vehicles	Total	Total
Cost							
At 1 January 2011	1,298	4,167	10,069	12,237	45,094	72,865	295,322
Additions	-	-	5,647	436	-	6,083	24,569
At 31 December 2011	1,298	4,167	15,716	12,673	45,094	78,948	318,871
Accumulated Depreciation							
At 1 January 2011	1,023	2,322	6,860	6,702	25,058	41,965	170,084
Charge for the year	206	461	4,429	1,490	5,009	11,595	46,832
At 31 December 2011	1,229	2,782	11,289	8,192	30,067	53,559	216,325
Net book value							
At 31 December 2011	69	1,385	4,427	4,481	15,027	25,389	102,546
At 31 December 2010	275	1,845	3,209	5,535	20,036	30,900	124,805
Depreciation charge for 2010	377	2,077	3,306	1,647	8,182	15,590	-

## 10- DEFERRED TAX ASSETS

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when deferred income taxes related to the same fiscal authority. The offset amounts are as follows:

	2011		2010
	USD	KHR'000	USD
Deferred tax asset	4,580	18,498	3,926
Deferred tax liability	(A) (A) (A)	-	-
	4,580	18,498	3,926

The gross movement in the deferred income tax account is as follows:

	Provision for provident fund	Property & equipment	Total
	USD	KHR'000	USD
January 1, 2010	2,29	90 (210)	2,080
credit to income statement	1,16	684	1,846
January 1, 2011	3,45	52 474	3,926
credit to income statement	59	94 60	654
December 31, 2011	4,04	16 534	4,580

# 11- OTHER ASSETS

	2011		2010
	USD	KHR'000	USD
Interests receivable	31,139	125,770	26,090
Interest in suspense	(237)	(957)	(271)
Prepaid rent	9,045	36,533	8,990
Deposit in registered stock share of Consorzio Etimos S.C (*)	6,553	26,467	4,462
Others	65	263	1,320
	46,565	188,076	40,591

<sup>(\*)</sup> In accordance with the loan agreement with Consorzio Etimos S.C.; the Company is required to subscribe a number of Consorzio Etimos S.C. shares as stated in the loan agreement at EURO 258 per share. This is to comply with the requirement of Consorzio Etimos S.C. and the subscribed amount represents the deposit which will be recoverable and repaid when the Company pays off and no longer borrowing the Loan from Consorzio Etimos S.C.

## 12- AMOUNTS DUE TO SHAREHOLDERS

	2011		2010	
	USD	KHR'000	USD	
Ms. Sreng Sive Chheng	150,000	605,850	100,000	
Mr. Pa Ponnak Rithy	-	-	8,000	
	150,000	605,850	108,000	

This represents short-term borrowing from shareholders which will mature within 6 - 9 months and earn interest at 10% (2010: 10%) per annum.

# 13- BORROWINGS

	2011			2010
	Note	USD	KHR'000	USD
KIVA Microfunds	(i)	454,398	1,835,313	398,506
Consorzio Etimos S.C	( ii )	399,430	1,613,298	224,430
Rural Development Bank		-	-	300,000
Luxembourg Microfinance and Development Fund SICAV	(iii)	450,000	1,817,550	500,000
Maruhan Japan Bank	(iv)	180,000	727,020	-
ACLEDA Bank Plc.	(V)	100,000	403,900	
		1,583,828	6,397,081	1,422,936

# (i) KIVA Microfunds

On 10 May 2007, the Company entered into a loan agreement with KIVA Microfunds ("KIVA"). The loan is initially disbursed by the Company to the customers, and then the loan is disbursed upon request from the Company through access to the Website maintained by KIVA. The loan is unsecured, interest free and the principle is payable on a monthly basis.

# (ii) Consorzio Etimos S.C.

	Four years maturing on:			
Terms	First loan 01 November 2012			
	Second Ioan 02 November 2014			
	First loan USD 200,000			
Total credit facilities	Second loan USD 300,000			
Repayment	Principle and interest on semi-annual basis			
	First loan LIBOR 6 months+ 5.5% per annum or a minimum interest			
	Rate (floor rate) of 8% per annum, with the amount of			
Interest rate	USD200,000			
	Second loan LIBOR 6 months+ 5.5% per annum (floor rate) of 8%)			
Security	The Company subscribed eleven shares of Consorzio Etimos S.C at the fixed amount of EURO 4,386 (equivalent to USD 6,553) as described in Note 11 above.			

# (iii) Luxembourg Microfinance and Development Fund SICAV

	Four years ma	aturing on:
	First loan	15 December 2012
Terms	Second loan	28 February 2014
	First loan	USD 200,000
Total credit facilities	Second loan	USD 300,000
	First loan	Principle USD 50,000 on 15 December 2011 and
		USD 150,000 on 15 December 2012
Repayment		
	First loan	Principle USD 75,000 on 28 February 2014 and
		USD 225,000 on 28 February 2015
	First loan	8% per annum
Interest rate	Second loan	8% per annum (net of withholding tax)
	Unsecured	
Security		

# (iV) Maruhan Japan Bank

	Three year maturing on:
Terms	First loan 26 October 2014
	First loan USD 180,000
Total credit facilities	
Repayment	First loan Principle USD 15,000 each quarterly instalment.
Interest rate	First loan 9% per annum
Security	Unsecured

# (V) ACLEDA Bank Plc.

	Nine month maturing on:
Terms	First loan 15 June 2012
Total credit facilities	First loan USD 100,000
Repayment	First loan Principle USD 100,000 on 15 June 2012.
Interest rate	First loan 9% per annum
Security	Unsecured

# 14-PROVISION FOR INCOME TAX

	20	2011	
	USD	KHR'000	USD
ace at beginning of year	31,298	126,413	17,468
ne year	27,445	110,850	31,208
ring the year			
	(33,457)	(135,133)	(17,379)
	25,286	102,130	31,298

# **15-OTHER LIABILITIES**

	2011		2010
	USD	KHR'000	USD
Provident fund (a)	40,460	163,418	34,900
Interest payable	21,831	88,176	11,355
Dividend payable	Ass. 1		10,632
Insurance for staff	5,471	22,097	5,471
Professional fees	8,500	34,332	3,150
Salary and withholding tax	3,035	12,258	3,085
Others	6,084	24,573	2,440
	85,381	344,854	71,033

# (a) The movement of provident fund is as follow:

	2011		2010
	USD	KHR'000	USD
Balance at beginning of year	34,900	140,961	23,580
Payment during the year	(6,090)	(24,598)	(300)
Charge during the year	5,220	21,084	5,810
Contribution from staff during the year	6,430	25,971	5,810
	40,460	163,418	34,900

# **16-HARE CAPITAL**

	2011		2010	
	USD	KHR'000	USD	
Balance at beginning of year	410,000	1,655,990	410,000	
Proceed from share issued	390,000	1,575,210		
Balance at end of year	800,000	3,231,200	410,000	

The registered statutory capital of the Company as at 31 December 2011 is 80,000 shares at a par value of USD 10 per share. All shares are fully paid.

Actually, on 29 August 2011, the Board of Directors of the Company decided to increase its share capital from 41,000 to 80,000 shares at USD 10 per share. The increase was approved by NBC on 5 October 2011.

On 18 January 2012, the revised Article of Association of the Company was approved by the Ministry of Commerce.

The details of shareholding are as follows:

	20	111	2010
	USD	KHR'000	USD
Mr. An Bun Hak	270,000	33.8%	100,000
Ms. Sreng Sive Chheng	260,000	32.5%	120,000
Mr. Uong Kimseng	150,000	18.8%	100,000
Mr. Chet Chan Prasoeur	50,000	6.3%	40,000
Mr. Pa Ponnak Rithy	43,300	5.4%	30,000
Mr. Pa Ponnak Rithy (staff representative)	16,700	2.1%	-
Mr. Po Ponnak Kiry (staff representative)	-	0.0%	10,000
Ms. Buy Sivantha	10,000	1.3%	10,000
	800,000	100.0%	410,000

# 17-INTEREST INCOME

	201	2011	
	USD	KHR'000	USD
Loans and advances	598,264	2,416,388	512,735
Deposits and placements with banks	1,209	4,883	516
	599,473	2,421,271	513,251

# **18-INTEREST EXPENSE**

Interest expense is incurred on borrowings.

	0.0	4.4	00.10	
	2011		2010	
	USD	KHR'000	USD	
Interest expense is incurred on borrowings	100,599	406,319	81,077	
	100,599	406,319	81,077	

# 19-OTHER OPERATING INCOME

	2	2011	2010
	USD	KHR'000	USD
Penalty income	3,210	12,965	5,678
Grant income	1,276	5,154	-
Recovery on loans written off	5,139	20,757	1,320
Others	1,028	4,152	665
	10,653	43,028	7,663

# **20-PERSONAL COST**

	2011		2010
	USD	KHR'000	USD
Wages and salaries	254,067	1,026,177	194,687
Employee training	1,470	5,937	1,800
	255,537	1,032,114	196,487

# **21-OTHER OPERATING EXPENSES**

	2011		2010
	USD	KHR'000	USD
Motor vehicle operating expense	24,369	98,425	18,422
Professional fees	24,115	97,400	6,787
Office rental	20,913	84,468	18,855
Withholding tax	10,340	41,763	7,828
Stationery and supplies expenses	6,041	24,400	5,538
Fees and commission	5,204	21,018	15,157
Provident fund	5,220	21,084	5,810
Business meals and entertainment	4,860	19,630	2,988
Utilities expenses	4,651	18,785	4,953
Communication	4,589	18,535	4,749
Security expenses	3,240	13,086	3,240
Per-diem and incidental travel	3,042	12,287	2,530
Marketing and advertising expenses	2,270	9,169	923
Insurance	1,151	4,649	995
License fees expense	878	3,546	1,264
Memberships expenses	750	3,029	750
Repair and maintenance	761	3,074	1,727
Donations and gifts	432	1,745	1,792
Traveling expenses	453	1,830	416
Shareholder meeting expenses	451	1,822	
Others	6,321	25,531	3,898
	130,051	525,276	108,622

## 22-INCOME TAX EXPENSE

## (a) Tax on profit expenses

	2	2011	
	USD	KHR'000	USD
Current tax	27,445	110,850	31,208
Deferred tax (note 10)	(654)	(2,641)	(1,846)
	26,791	108,210	29,362

# (b) Reconciliation of current income tax

In accordance with Cambodian law, the Company has an obligation to pay corporate income tax of the higher of 20% of taxable income or a minimum tax of 1% of revenues.

The reconciliation of income tax expense computed at the statutory tax rate of 20% to the income tax expense shown in the income statement is as follows:

	20	2011	
	USD	KHR'000	USD
Profit before income tax	110,620	446,794	124,035
Tax calculation at 20%	22,124	89,359	24,807
Expenses not deductible for tax purposes	5,321	21,491	6,401
Income tax expense	27,445	110,850	31,208

# (c) Other tax matters

The Company's tax calculation is subject to periodic examination by the tax authority. As the application of tax laws and regulations of various types of transactions are susceptible to varying interpretations, amounts reported in the financial statements could be changed at a later date, upon final determination by the tax authority.

# 23-CASH FLOWS FROM OPERATING ACTIVITIES

	2011		2010
	USD	KHR'000	USD
Cash flows from operating activities			
Profit before income tax	110,620	446,794	124,035
Adjustments for:			
Depreciation expenses (note 9)	11,595	46,832	15,590
Loan written off	(1,264)	(5,105)	-
Net impairment loss on loans and advances (note 7)	1,724	6,963	(4,897)
Operating profit before changes in working capital	122,675	495,484	134,728
Changes in operating assets and liabilities:			
Statutory deposits with central bank	(19,500)	(78,761)	-
Loans and advances to customers	(508,074)	(2,052,110)	(355,660)
Other assets	(5,974)	(24,129)	(5,385)
Amount due to shareholders	42,000	169,638	18,000
Other liabilities	14,348	57,952	6,694
Cash (used in)/generated from operations	(354,525)	(1,431,926)	(201,623)
Income tax paid (note 14)	(33,457)	(135,133)	(17,379)
Net cash (used in)/from operating activities	(387,982)	(1,567,059)	(219,002)

# 24 - RELATED PARTY TRANSACTIONS AND BALANCES

(a) Key management personnel remuneration

		2011		2010
	4	USD	KHR'000	USD
Salaries and other benefits		78,266	316,118	61,028

# (b) Borrowings

	20	)	2010	
	USD	KHR'000	USD	
Ms. Sreng Sive Chheng	150,000	605,850	100,000	
Mr. Pa Ponnak Rithy	111 -		8,000	
	150,000	605,850	108,000	

## 25-LEASE COMMITMENTS

The Company has lease commitments for lease of its headquarter and provincial office as follow:

	2	011	2010	
	USD	KHR'000	USD	
Note later than one year	16,680	67,371	20,280	
Later than 1 year & not later than 5 years	2,840	11,471	19,520	
	19,520	78,842	39,800	

# **26-SUBSEQUENT EVENT**

The Company changed its name from Maxima Mikroheranhvatho Co., Ltd to Maxima Mikroheranhvatho Plc, a public limited company, through letter sent to the Ministry of Commerce on 5 January 2012 and received approval from this latter on 18 January 2012. On 8 February 2012, the new name was acknowledged by NBC.

#### 27-TAX INTERPRETATION

The Cambodian General Department of Taxation has two separate offices that are authorised to conduct tax audits of entities undertaking activities and doing business in Cambodia. The application of tax laws and regulations on many types of transactions is susceptible to varying interpretations when reviewed by these two tax offices. The Company's judgement of its business activities may not coincide with the interpretation of the same activities by those tax offices.

If a particular treatment was to be challenged by those various tax authorities, the Company may be assessed additional taxes, penalties and interest, which can be significant. Tax years remain open to review by the tax authorities for three years with a possible extension of up to ten years.

## 28-FINANCIAL RISK MANAGEMENT

The Company's business involves taking on risks in a targeted manner and managing them professionally. The Company's risk management is to identify all key risks, measure these risks, manage the risk positions and determine capital allocations. The risks arising from financial business to which the Company's activities are exposed are operational risk, financial risks: credit risk, market risk (including foreign exchange risk and interest rate risk), and liquidity risk. The following are policies and guidelines adopted by the Company to manage risks related to its business activities.

#### 28.1 Operational risk

The operational risk is the risk of losses arising from inadequate or failed internal processes, people or systems or from external factors. This risk is managed through established operational risk management processes, proper monitoring and reporting of the business activities by control and support units which are independent of the business units and oversight provided by the senior management. This includes legal, compliance, accounting and fraud risk.

The operational risk management entails the establishment of policies and procedures to provide guidance to the key operating units on the risk governance structure and baseline internal controls necessary to identify, assess, monitor and control their operational risks. Internal control policies and measures that have been implemented including the establishment of signing authorities, defining system parameters controls, streamlining procedures and documentation ensuring compliance with regulatory and legal requirements. These are reviewed periodically, taking into account the business objectives and strategies of the Company as well as regulatory requirements.

#### 28.2 Credit risk

The Company assumes exposure to credit risk which is the risk that customers, clients or market counterparties fail to fulfil their contractual obligations to the Company when due. Credit risk arises mainly from loans and advances arising from such lending activities.

#### a) Credit risk measurement

The Company has set up the Credit Risk Policy which is designed to govern the Company's risk undertaking activities. Procedures of risk limit setting, monitoring, usage, and control are governed by credit programs which set out the plan for a particular product or portfolio, including the target market, terms and conditions, documentation and procedures under which a credit product will be offered and measured.

The Company also ensures that there is a clear segregation of duties between loan originators, evaluators and approving authorities.

#### b) Risk limit control and mitigation policies

The Company manages, limits and controls concentration of credit risk whenever they are identified - in particular, to individual counterparties and groups, and to industries.

The Company structures the levels of credit risk it undertakes by placing limits on the amount of risk accepted in relation to one borrower, or groups of borrowers, and industry segments.

Exposure to credit risk is managed through regular analysis of the ability of the borrowers and potential borrowers to meet interest and capital repayment obligations and reviewing these lending limits where appropriate. Exposure to credit risk is also managed in part by obtaining collateral and personal guarantees as well as by providing for loan losses. Limits on level of credit risk by product and industry sector are approved by Board of Directors.

Large exposure is defined by the NBC as overall credit exposure to any single beneficiary which exceeds 10% of the Company's net worth. The Company is required, under the conditions of Prakas No. B7-06-226 of the NBC, to maintain at all times a maximum ratio of 20% between the Company's overall credit exposure to any single beneficiary and the Company's net worth. The aggregation of large credit exposure must not exceed 300% of the Company's net worth.

#### c) Impairment and provisioning policies

The Company is required to follow the mandatory credit classification and provisioning in accordance with the relevant Prakas issued by NBC, as stated in note 2.8 to the financial statements.

Loans and advances less than 30 days past due are not considered impaired, unless other information available indicates otherwise. A minimum level of specific provision for impairment is made depending on the classification concerned.

#### d) Maximum exposure to credit risk before collateral held or other credit enhancements

	2	011	2010	
	USD	KHR'000	USD	
Credit risks exposures relating to on-balance sheet assets:				
Balances with other banks	63,683	257,216	47,092	
Loans and advances	2,552,227	10,308,446	2,044,614	
Capital investment	10,000	40,390		
Other assets	46,565	188,076	40,591	
	2,672,475	10,794,128	2,132,297	

The table above represents the maximum credit risk exposure to the Company as at 31 December 2011, without taking into account any collateral held or other credit enhancements. 95% of the total maximum credit exposure is derived from loans and advances to customers in Cambodia.

Management is confident of its ability to control and sustain minimal exposure to credit risk; and believes that Company's maximum exposure to credit risk is limited to the carrying amount of loans less provisions for doubtful loans. Loans are also provided to those borrowers that are deemed profitable.

## e) Loans and advances are summarised as follows:

	2	011	2010	
	USD KHR'000		USD	
Loans and advances neither past due nor impaired	2,552,227	10,308,446	2,044,614	
Loans and advances individually impaired	5,212	21,049	4,752	
Gross	2,557,439	10,329,495	2,049,366	
Less:				
Provision for loan loss	(5,212)	(21,049)	(4,752)	
Net	2,552,227	10,308,446	2,044,614	

For the purpose of loan provisioning, expected recovery from collateral (except cash) is not taken into consideration in accordance with the Central Bank's requirement.

## (i) Loans and advances neither past due or impaired

Loans and advances not past due are not considered impaired, unless other information is available to indicate the contrary.

# (ii) Loans and advances individually impaired

Loans and advances individually impaired are loans and advances for which the Company determines that there is objective evidence of impairment and it does not expect to collect all principal and interest due according to the contractual terms of the loans and advances. In accordance with NBC guidelines, loans and advances past due more than 30 days are considered impaired and minimum level of specific provision for impairment is made depending on the classification concerned, unless other information is available to indicate the contrary.

	2	011	2010	
	USD	KHR'000	USD	
Past due 30-59 days	2,448	9,887	1,652	
Past due 60-89 days	1,389	5,610	1,840	
Past due 90 days and more	1,375	5,554	1,260	
	5,212	21,051	4,752	

# f) Concentration of financial assets with credit risk exposure

# (i) By geographical distribution

The credit exposure of the Company as at 31 December 2010 is wholly derived from Cambodia based on the country of domicile of the counterparties.

# (ii) By industry sector

	Balances with other banks	Loan and advances to customers	Capital in- vestment	Other assets	Total	Total
	USD	USD	USD	USD	USD	KHR' 000
At 31 December 2011						
Agriculture	-	620,632			620,632	2,506,733
Household/Family	-	483,445	\		483,445	1,952,633
Construction		267,581	-	-	267,581	1,080,760
Financial institutions	63,683	1	1		63,683	257,216
Transportation	-	647,874	-		647,874	2,616,764
Services	-	198,490	10,000		208,490	842,091
Trade and Commerce	-	331,901	-		331,901	1,340,548
Staff loans	-	2,216	-	1	2,216	8,950
Others	-	5,300	-	46,565	51,865	209,483
	63,683	2,557,439	10,000	46,565	2,677,687	10,815,178
At 31 December 2010						
Agriculture	-	459,132	Ass-	-	459,132	1,860,862
Household/Family	-	755,043	MT -		755,043	3,060,188
Financial institutions	47,092	-	1 / 18	8 Hi	47,092	190,864
Transportation	-	353,117	10		353,117	1,431,183
Services	101	171,749		-	171,749	696,099
Trade and Commerce	-	306,861			306,861	1,243,708
Staff loans	- H B	3,144	rish /		3,144	12,743
Others	-	320		40,591	40,911	165,812
	47,092	2,049,366	-	40,591	2,137,049	8,661,459

#### 28.3 Market risk

The Company takes on exposure to market risk, which is the risk that the fair value or future cash flow of a financial instrument, will fluctuate because of changes in market prices. Market risk arises from open positions in interest rates, currency and equity products, all of which are exposed to general and specific market movements and changes in the level of volatility of market rates or prices such as interest rates, credit spreads, foreign exchange rates and equity prices.

#### a) Foreign currency exchange risk

Currency risk is the risk that the value of financial instruments will fluctuate due to changes in foreign exchange rates.

The Company has no material exposures to currency risk as it transacts essentially in US Dollar. Significant presence of US Dollar is a normal practice of Company operating in Cambodia as this is a currency widely in use in Cambodia.

## b) Price risk

The Company is not exposed to securities price risk because it does not hold any investments classified on the balance sheet either as available for sale or at fair value through profit or loss. The Company currently does not have a policy to manage its price risk.

#### c) Interest rate risk

Interest rate risk refers to the volatility in net interest income as a result of changes in the levels of interest rate and shifts in the composition of the assets and liabilities. Interest rate risk is managed through close monitoring of returns on investment, market pricing, cost of funds and through interest rate sensitivity gap analysis. The potential reduction in net interest income from an unfavourable interest rate movement is monitored against the risk tolerance limits set.

The Management is satisfied that the Company's position is such that exposure to movements in interest rates is minimised.

The table below summarises the Company's exposure to interest rate risks. Included in the table are the Company's assets and liabilities at carrying amounts, categorised by the earlier of contractual re-pricing or maturity dates.

As at 31 December 2011	Up to 1 month	1 to 3 months	3 to 12 months	1 to 5 years	Over 5 years	Non- interest bearing	Total	Interest rate
	USD	USD	USD	USD	USD	USD	USD	%
Financial Assets								
Cash in hand	-	-	1	1	1	20,238	20,238	-
Deposits and placements with banks	58,370	-		1	1	5,313	63,683	-
Statutory deposits with central bank	-	-	1	1	40,000	1	40,000	0.24%
Loans and advances to customers:								
- Performing	2,470	23,355	830,486	1,695,916	-	-	2,552,227	24% - 36%
- Non-performing	1,794	-	3,418	-		-	5,212	24% - 36%
- Specific provisions					-	(2,715)	(2,715)	-
- General provisions	-	1	1	-	<u> </u>	(2,497)	(2,497)	-
Capital investment	-	-	-	-	-	10,000	10,000	-
Other assets	- A-	-	-			46,565	46,565	-
Total financial assets	62,634	23,355	833,904	1,695,916	40,000	76,904	2,732,713	
Financial liabilities							A	
Amount due to shareholders	-	-	150,000	1	1	1	150,000	10%
Borrowings	1000	-/	349,430	1,234,398			1,583,828	7,64%
Other liabilities	-	-	-	-	1	85,381	85,381	-
Provision for income tax		-	V-112 -	-	-	25,286	25,286	-
Total financial liabilities	-	-	499,430	1,234,398	-	110,667	1,844,495	
Interest sensitivity gap 2011 (USD)	62,634	23,355	334,474	461,518	40,000	(33,763)	888,218	
Interest sensitivity gap 2011 (KHR'	252,979	94,331	1,350,940	1,864,071	161,560	(136,371)	3,587,511	_

As at 31 December 2010	Up to 1 month	1 to 3 months	3 to 12 months	1 to 5 years	Over 5 years	Non-interest bearing	Total	Interest rate
	USD	USD	USD	USD	USD	USD	USD	%
Financial Assets								
Cash in hand	-	-	-	-	1	7,455	7,455	-
Deposits and placements with banks	45,954	-		1	1	1,138	47,092	
Statutory deposits with central bank	-	-	-	-	20,500	1	20,500	0.24%
Loans and advances to customers:								
- Performing	930	9,716	720,558	1,313,410	-	-	2,044,614	24% – 36%
- Non-performing	690	842	2,095	1,125	-		4,752	24 %- 36%
- Specific provisions	-	-	-	-	-	(1,977)	(1,977)	-
- General provisions	-	-	-	-	-	(2,775)	(2,775)	-
Capital investment	-	-	-	-		-	-	-
Other assets	-	-	-	-	-	40,591	40,591	-
Total financial assets	47,574	10,558	722,653	1,314,535	20,500	44,432	2,160,252	
Financial liabilities								
Amount due to shareholders	50,000	8,000	50,000				108,000	10.00%
Borrowings	-		300,000	1,122,936	-	-	1,422,936	7.64%
Other liabilities	1000	100	-	11/	-	71,033	71,033	-
Provision for income tax	-				-	31,298	31,298	-
Total financial liabilities	50,000	8,000	350,000	1,122,936	-	102,331	1,633,267	
Interest sensitivity gap 2011 (USD)	(2,426)	2,558	372,653	191,599	20,500	(57,899)	526,985	
Interest sensitivity gap 2011 (KHR' 000 equivalent)	(9,833)	10,368	1,510,363	776,551	83,087	(234,663)	2,135,871	

#### 28.4 Liquidity risk

Liquidity risk is the risk that the Company is unable to meet its obligation when they fall due as a result of borrowings being repaid, cash requirements from contractual commitments, or other cash outflows.

#### a) Liquidity risk management process

The Company's management monitors balance sheet liquidity and manages the concentration and profile of debt maturities. Monitoring and reporting take the form of the daily cash position and project for the next week and month respectively, as these are key periods for liquidity management. The management monitors the movement of borrowings and projection of their repayments.

## b) Funding approach

The Company's main sources of liquidities arise from shareholder's paid-up capital and borrowings. The sources of liquidity are regularly reviewed daily through management's review of maturity of term loans.

## c) Non-derivative cash flows

The table below analyses non-derivative financial assets and liabilities of the Company into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual, or estimated maturity dates. The amounts disclosed in the table are the contractual undiscounted cash flows, whereas the Company manages the inherent liquidity risk based on expected undiscounted cash flows.

As at 31 December 2011	Up to 1 Month	1-3 Months	3-12 Months	1 to 5 Years	Over 5 Years	Non-interest Bearing	Total
	USD	USD	USD	USD	USD	USD	USD
Financial Assets							
Cash in hand	20,238	-	-	-	-	-	20,238
Deposits and placements with banks	58,370	-	-	-	-	5,313	63,683
Statutory deposits with central bank	-	-	-	-	-	40,000	40,000
Loans and advances to customers:							
- Performing	2,470	23,355	830,486	1,695,916	-	-	2,552,227
- Non-performing	1,794	-	3,418	-	-	-	5,212
- Specific provisions	-	-	-	-	-	(2,715)	(2,715)
- General provisions	-	-	1	-	-	(2,497)	(2,497)
Capital investment	-	-	1	-	-	10,000	10,000
Other assets	9,110	-	37,455	-	-	-	46,565
Total financial assets	91,982	23,355	871,359	1,695,916	-	50,101	2,732,713
Financial liabilities							
Amount due to shareholders	-	-	150,000	-	-	-	150,000
Borrowings	-	-	349,430	1,234,398	100	-	1,583,828
Other liabilities	-	85,381	-	-	-	-	85,381
Provision for income tax		25,286		-	11-	-	25,286
Total financial liabilities	-	110,667	499,430	1,234,398	-	-	1,844,495
Net position 2011 (USD)	91,982	(87,312)	371,929	461,518		50,101	888,218
As at 31 December 2010							
Total financial assets	65,339	10,558	752,934	1,314,535		16,886	2,160,252
Total financial liabilities	50,000	110,331	350,000	1,122,936	-	-	1,633,267
Net position 2010 (USD)	15,339	(99,773)	402,934	191,599		16,886	526,985

#### 28.5 Capital management

The Company considers the need to balance efficiency, flexibility and adequacy when determining sufficiency of capital and when developing capital management plans. The Company details these considerations through an internal capital adequacy assessment process and the key features of which include (a) consideration of both economic and regulatory of minimum capital requirements set by the National Bank of Cambodia, (b) safeguarding the Company's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders, (c) maintaining a strong capital base to support the development of business.

#### 28.6 Fair value of financial assets and liabilities

Since market prices for the major part of Company's financial assets and liabilities are not available, the fair value of these items is based on the estimates of the Management according to the type of assets and liabilities. According to the estimation of the Management, the market value is not materially different from the carrying amount of all categories of assets and liabilities.

The carrying amounts and fair value of financial assets and liabilities are not presented on the Company's balance sheet at their fair value. The estimated fair values are based on the following methodologies and assumptions:

a) Deposits and placements with other banks

Deposits and placements with other banks include current accounts, saving deposits and fixed deposits. The fair values of deposits and placements with other banks approximate their carrying amounts.

b) Loans and advances to customers

Loans and advances are stated at outstanding balance and interest, net of provision for loan losses. The provision of loan losses is made in accordance with the requirements of the relevant Prakas issued by the NBC in note 2.8.

c) Borrowings

The fair value of fixed interest-bearing borrowings not quoted in an active market is based on principles outstanding using the interest rates of such borrowings.

c) Other assets and liabilities

The carrying amounts of other financial assets and liabilities are assumed to approximate their fair values as these items are not materially sensitive to the shift in market interest rates.

# MAXIMA MIKROHERANHVATH

No. 39, St. 374, Toul Svay Prey I, Chamcharmorn Phnom Penh, Cambodia.

# Tel

+(855)23 214 240

# **Email**

maximacredit@yahoo.com info@maxima.com.kh

Website

www.maxima.com.kh